# Leading Through Differences in Values

### **Decision-Making Framework**

This guide provides a structured approach to assessing the severity of values-related issues among staff and suggested responses.

#### **Rapid Assessment**

Rate from 1-5 (low to high concern) based on impact on:

Client service	Staff wellbeing
Team function	Policy clarity
Situation complexity	Legal/ethical risk

#### Intervention Guide:

Concern Level	Appropriate Response
Low (5-10)	• Individual coaching • Informal mediation • Team discussion
Medium (11-17)	• Formal mediation • Clarify boundaries • Targeted training
High (18+)	• Formal intervention plan • Policy review • External support

### **Modelling Best Practices**

- Demonstrate curiosity rather than judgment
- Acknowledge validity of diverse viewpoints
- Address microaggressions directly but constructively
- Include multiple perspectives in decision-making
- Show vulnerability about your own learning
- Focus conversations on client needs and service quality
- Create psychological safety for discussing differences

Your response to values differences sets the tone for your team. Model the respect and professional focus you want to see in your staff.

## **Effective Supervision Conversation**

#### **Preparation:**

- □ Review situation documentation
- □ Reflect on your own values
- □ Consider multiple perspectives
- □ Arrange uninterrupted time

#### **Key Questions:**

- "Can you share your perspective on what's happening?"
- "How is this situation affecting your work?"
- "What do you need to work effectively in this context?"
- "What supports would help you navigate this situation?"
- "What specific actions can we agree on going forward?"

#### Always include:

- Clear expectations
- Specific next steps and timeframes
- Follow-up plan

### **Policy Essentials Checklist**

- □ Clearly defined shared organizational values
- □ Framework for consistent service approaches
- □ Separating personal values and work conduct
- □ Clear process for addressing values conflicts
- Accommodation and referral protocols
- □ Staff supports and resources

### **Implementation Must-Haves**

- □ Staff training on policies
- □ Supervision integration
- Documentation system
- □ Regular evaluation



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