An Introduction to Psychological Health & Safety in Emergencies: Implementing a People-centred Approach to Crisis Preparedness

June 19, 2025



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WHO WE ARE



Health & Safety

go2HR is BC's tourism and hospitality human resource and health & safety association



Human Resources



Industry Training

Research and Strategy



go2HR exists to drive strong workforces and safe workplaces to deliver world-class tourism and hospitality experiences in BC

With gratitude, we recognize that we are on the unceded territories of the Musqueam, Squamish, and Tsleil-Waututh Peoples, who have cared for this land since time immemorial.





TODAY'S PATH

- Understand key considerations to proactively prepare for potential emergencies or crisis situations.
- Explore the mental health impacts of anticipating, experiencing, and processing emergencies
- Learn how to build team resilience and confidence through training, awareness, and effective communication.
- Discover practical strategies, supports, and resources to promote mental wellbeing



Did you know?

In 2024, over 1,600 wildfires burned nearly 1 million hectares across BC, disrupting travel, damaging tourism infrastructure, and forcing more than 7,000 residents to evacuate during peak visitor season.





POLL #1

How confident do you feel in your current ability to support your team's psychological health and safety during a crisis?

- A) Very Confident
- B) Somewhat Confident
- C) A Little Confident
- D) Not Confident





Let's break it down.





Organization (system & leadership direction):

• Business policies/procedures, strategic direction, mandates, decision-making.



Team/Peer-to-Peer (care & understanding for peers):

• Daily interactions, team work/collegiality, care for our colleagues.



Individual (care & understanding of self):

• Care for ourselves/emotional awareness, courses/training, exercise, mindfulness, diet, taking consistent breaks, coaching/counselling.

What is Psychological Health & Safety?





Why does PH&S matter?

- 1. Allows for workplaces to respond more effectively
- 2. Prevents long-term mental health impacts
- 3. Part of the employer's legal and ethical duty of care





Phase 1: Before the Crisis

1. Conduct a **risk assessment:** identify physical and psychosocial hazards; control for them in your crisis response plan

*Helpful Resource: <u>People Working Well Course</u>: <u>Identifying Hazards</u>, <u>Mitigating Risks</u>

2. Develop a Crisis Response Plan - gather and include team perspectives

3. Offer **Mental Health First Aid** training to all staff (identify team champions)

4. Establish clear crisis communication channels

5. Normalize well-being conversations





Phase 2: During the Crisis

- 1. Follow Crisis Response Plan
- 2. Clear communication

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- 3. Provide practical supports
- 4. Maintain routine (if possible)
- 5. Regular leadership presence and check-ins.
- 6. Acknowledge and validate emotions



POLL #2

During an emergency, which communication strategy do you believe would be most effective in supporting employee well-being?

- A) Daily video updates from leadership
- B) Regular text messages/email alerts
- C) Creating a dedicated crisis communication webpage or social media account

D) Individual phone calls/check-ins with leaders





How do you make your staff feel seen, heard & understood?





Your "go2" mental health framework

See: recognize changes in behaviour or mood

Say: start a caring, non-judgmental conversation

Support: offer access to appropriate resources

Self-care: look after your own mental health







What are clues that someone might be having a tough time?

- 1) Behavioural Cues
- 2) Work Performance
- 3) Social Changes
- 4) Physical health and wellness

Helpful Resource:

People Working Well Safety Talk: Asking for Help





SAY

Choose the right moment
Be compassionate & calm
Active listening
Use non-judgmental language

Helpful Resources:

<u>Language Matters</u> <u>Mental Health Continuum</u>







"How have you been holding up since everything happened?"

"What's been sitting with you since the incident occurred?"

"Many people find events like what just happened overwhelming, is that something you're experiencing, too?"

"Everyone processes things differently. Whatever you're feeling is valid."

"Let me know if there's anything you'd like to share about your experience, I'm all ears."



SUPPORT

- Familiarize yourself with the available wellness resources and training to relay to others
- Normalize getting help
- Offer help
- Respect boundaries





SELF-CARE – what do I need?

Take a moment to process the situation. ASK YOURSELF:

"Do I need a minute to pause and reset?" "Should I reach out to a peer to debrief?" "Am I feeling grounded and professional to keep supporting others?"





Phase 3: Post-Crisis

- Encourage peer-to-peer support
- Lessons Learned: hold post-crisis debriefings to improve future emergency planning
- Keep sharing EFAP and other wellbeing resources
- Communicate clearly, frequently, and often
- Celebrate staff resilience and courage





Phase 3: Post-Crisis – Critical Incident Response

Coordinate Critical Incident Response Services

*Access via Employee Family Assistance Program (EFAP) or WorkSafeBC.

- Provides immediate emotional support after serious incidents (e.g. violence, medical emergencies, accidents)
- Reduces long-term mental health impacts through early intervention
- Delivered by trained peers or professionals <u>not</u> counselling, serves as short-term support
- Normalizes reactions and promotes recovery
- Format: group debriefs, one-on-one check-ins, or referrals to further help





Phase 3: Post-Crisis – Signs of a Critical Incident

A critical incident is any sudden, unexpected event that is emotionally intense and overwhelms a worker's ability to cope in the moment.

Examples:

- Natural disasters that require evacuation
- Acts of violence/threats to safety
- Accidents involving guests and/or staff
- Medical emergencies or on-site casualties
- Major disruptions impacting guest care and safety ie. power outage, widespread food/drink contamination





PHS & OHS Resources & Support



Psychological Health & Safety Community Resources

Bounce Back BC – mental health skill building program

Employee Family Assistance Program

Get Support - People Working Well

Here to Help BC – mental health information & resources

<u>KUU-US Crisis Line</u> – culturally safe support by and for First Nations & Indigenous Peoples

<u>Mind Your Mind</u> – resources, information & support for young adults

Safety Talk: Asking for Help - People Working Well

MHCC: Language Matters - promotes respectful, non-stigmatizing language around mental health.

The Mental Health Continuum and Stages of Wellness - People Working Well

Workplace Strategies for Mental Health – Psychological health & safety resources for employers



Occupational Health & Safety Community Resources

<u>CCOHS Emergency Preparedness for Workers</u>

CCOHS Emergency Response Planning

Identifying Hazards and Mitigating Risks for Supervisors and Managers

WorkSafeBC Critical Incident Response

WorkSafeBC Emergency Planning & Response



Psychological Health & Safety (PHS) Advisory Services



1:1 Support to help Industry Employers:

- Identify PHS hazards (e.g. bullying, harassment, violence, conflict, working alone) & manage risks
- Integrate PHS within existing OHS program
- Promote a psychologically safe workplace culture (e.g. open communication & worker engagement)
- Support workplace mental health challenges (e.g. stress, burnout)
- Recommend mental health & PHS training (e.g. People Working Well, Mental Health First Aid)
- Provide PHS & workplace mental health resources (e.g. Critical Incident Response program, BounceBack BC, EAP)



Let's Meet! Contact us

People Working Well Website



If you are in need of immediate assistance please dial 9-1-1 or 9-8-8. You're not alone in this journey. Find more trusted local resources.					
People Working Well		Mental Health for 🗸	Learning Hub	Courses	About 🗸
In partnership with go2HR					IN N
People Working in Tourism ତ Hospitality					
We want to help you and your workplace get the right support for mental health. Let's keep our communities strong together.		-	TE		11/1

Training Resources



<u>Psychological Health & Safety (PHS)</u> <u>Workplace Mental Health</u>



Occupational Health & Safety



Reflection

What's one action you're feeling inspired to take after today's session?

mage credit: Destination British Colum



THANK YOU!

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Questions?

Image credit: Destination British Columbia

