Beyond the Checklist

Strategic Productivity for Tourism & Hospitality Leaders

Participant Workbook

Workshop Date: November 18, 2025

Facilitator: Brandy Zimmerman | Thriving Workplaces



Welcome!

This workbook is your personal toolkit for implementing the strategies you'll learn today. Use it during the workshop and keep it handy as you put these practices into action. Remember: progress over perfection. Start small and build from there.

Today's Learning Objectives:

- 1. Learn to reset your stress response for clear decision-making
- 2. Understand how to triage and prioritize tasks effectively
- 3. Learn to delegate and communicate with clarity
- 4. Explore techniques to maintain energy and prevent burnout

Contact Information:

team@thrivingworkplaces.ca

https://thrivingworkplaces.ca/

https://www.linkedin.com/in/brandyzimmerman

STRESS REGULATION TOOLKIT

Quick Stress Reset Techniques

Use these throughout your day to complete the stress cycle

Box Breathing (60-90 seconds)

- Inhale for 4 counts
- Hold for 4 counts
- Exhale for 4 counts
- Hold for 4 counts
- Repeat 4 cycles

Progressive Muscle Relaxation (2-3 minutes)

- Tense muscle groups, then release
- Start with shoulders, move through body

Brief Movement (3-5 minutes)

- Walk to parking lot
- Climb stairs
- Stretch at desk

Cold Water Reset (30 seconds)

- Splash face with cold water
- Run wrists under cold water

5-4-3-2-1 Grounding (2-3 minutes)

- Name 5 things you can see
- Name 4 things you can hear
- Name 3 things you can touch
- Name 2 things you can smell
- Name 1 thing you can taste

My Stress Reset Plan		
Which techniques will you try first?	,	
This week, I will try:		
Best times to use stress resets:		
Reminder/trigger to use them:		

NOW-SOON-LATER-NOPE FRAMEWORK

Task Triage: Sorting Your Work

NOW (Do today/this shift

- True deadline today
- High impact if not done
- Only you can do it
- Resources available

rasks.	
1	
1. —	
2. —	

SOON (Do this week)

Taalca.

- Important but flexible deadline
- Moves priorities forward
- Can be scheduled strategically

Tasks & Scheduled Time:

1	When:
2	When:
3	When:
4	When:
5.	When:

LATER (Do eventually)

- Important but no immediate pressure
- Future projects/initiatives
- Assign specific future date

Tasks	& Target Date:	
1. 2. 3.		Date: Date:
NOPE	(Don't do)	
•	Eliminate (low value) Delegate (someone else should do) Decline (not your responsibility) Automate (system can handle)	
Tasks	& Reason:	
1. 2. 3.		Why: Why:

MANAGING NEW DEMANDS

Decision Protocol for Incoming Requests

When a new task arrives, ask:		
1. PAUSE - Don't automatically say yes □ Taken a moment to consider		
2. SORT - Which category? □ NOW (must be done today) □ SOON (this week) □ LATER (specific future date) □ NOPE (eliminate, delegate, decline)		
3. CHECK CAPACITY Current NOW tasks: (should be 2-4 max) Current SOON tasks scheduled:		
4. COMMUNICATE TRADE-OFFS If adding this, what moves?		
5. ADD TO APPROPRIATE CATEGORY Added to:		
Scheduled for:		
Sample Scripts		
"I'm currently focused on [X priority] which needs to be completed by [deadline]. I can take this on, but it would mean [Y task] moves to [new timeframe]. Does that work?"		
"This sounds like it would be better handled by [person/team]. Would you like me to connect you with them?"		
"I'd be happy to help with this. My next availability is [date/time]. Will that timeline work?"		

DELEGATION PLANNING

Effective Delegation Framework

Tasks I Could Delegate:

Task	Who Could Do It	Why This Person	When to Delegate
1.			
2.			
3.			

5-Step Delegation Process
Task to delegate:
1. DEFINE - Clear outcome and standards What does "done" look like?
2. CONTEXT - Explain why it matters Why is this important?
3. SUPPORT - Resources and authority needed What do they need to succeed?
4. CHECK-INS - Timeline and update schedule When will we check in?
5. FEEDBACK - Plan for closing the loop How will I provide feedback?

TEAM CAPACITY CONVERSATIONS

Regular Check-In Questions

Weekly team capacity conversation:

Questions to ask:

- "What's currently on your plate?"
- "Where are you feeling stretched?"
- "What can we move, reduce, or remove?"
- "What support would help you most?"

Team Member:	_
Their current workload:	
Their NOW tasks (this week):	
1. —	
2.	
3. —	
Capacity level: □ Under □ At □ Over	
What we adjusted:	
Support needed:	

PERSONAL ENERGY MENU

Six Categories of Energy Boosters

Identify 2-3 activities in each category that work for YOU

PHYS	SICAL (movement, nutrition, hydration)
3.	
MEN	TAL (breaks from thinking, different tasks)
1.	
2.	
3.	
EMO ⁻	TIONAL (positive interactions, gratitude, humor)
1.	
2	
1.	AL (meaningful connection)
3.	
CREA	ATIVE (novelty, variety, learning)
1.	
0.	
SPIR	ITUAL (nature, meaning, values alignment)

My Daily Energy Plan	
Morning energy booster:	
Mid-day energy booster:	
Afternoon energy booster:	
Reminder to use them:	

BURNOUT PREVENTION & BOUNDARIES

Burnout Warning Signs Checklist

Check any that apply to you currently
□ Constant exhaustion despite rest □ Cynicism or detachment from work □ Reduced sense of accomplishment □ Increased irritability or impatience □ Physical symptoms (headaches, sleep issues, stomach problems) □ Difficulty concentrating or making decisions □ Withdrawal from colleagues or social situations □ Feeling overwhelmed or helpless
If you checked 3 or more, it's time to take action.
Sustainable Work Practices
My definition of "true emergency":
My communication boundaries: Available for routine matters: Available for emergencies:
Protected time I will commit to:
How I'll communicate this to my team:
Setting Boundaries Script
"I need focused time this [morning/afternoon] to complete [specific task] so that I can [specific outcome/deadline]. I'll be available at [time] unless there's an emergency, which for today means [define emergency]."
My boundary script:

PRIORITY ALIGNMENT CONVERSATIONS

Weekly Supervisor Check-In

My pri	orities for this week:
1.	
3.	
Questi	ons to ask:
	"Here's what I'm focusing on this week - does this align with your priorities?" "Are there other priorities I should be aware of?"
•	"If [X] becomes urgent, I'd need to shift [Y]. How should I handle that?"
	from conversation:
	med priorities: Priority 1: ity 2:
	ity 3:
Trade-	off decisions discussed:

Political Cover Script

"I'd love to help with [request]. I'm currently focused on [priority task] which is [supervisor's] priority for this week. I could take this on, but it would mean [trade-off]. Would you like me to check with [supervisor] about shifting priorities, or would [alternative timeline/person] work better?"

YOUR IMPLEMENTATION PLAN

This Week's Commitments

Choose 1-2 items from each category to start
STRESS REGULATION □ Practice box breathing once daily □ Use one stress reset after difficult interactions □ Try technique when
TASK TRIAGE □ Sort all current tasks using NOW-SOON-LATER-NOPE □ Keep NOW list to 2-4 items maximum □ Block calendar time for all SOON tasks □ Identify at least one NOPE
DELEGATION □ Identify one task to delegate this week □ Have delegation conversation using 5-step process □ Have capacity conversation with team member □ Teach NOW-SOON-LATER-NOPE to my team
ENERGY MANAGEMENT □ Use 2-3 energy boosters daily □ Complete personal energy menu □ Match high-energy tasks to peak focus times □ Take actual breaks during shifts
BOUNDARY-SETTING Have priority alignment conversation with supervisor Define "emergency" clearly with team Set and communicate one boundary Practice saying no/making trade-offs visible once
Daily Practice Checklist
MORNING (5 minutes)
$\ \square$ Quick self check-in: How's my energy? Capacity? $\ \square$ Review NOW tasks (2-4 items max) $\ \square$ Identify SOON tasks that need blocking today
THROUGHOUT DAY
$\ \square$ Use stress resets after difficult moments $\ \square$ Use 2-3 energy boosters $\ \square$ Apply triage to new demands before saying yes
EVENING (3 minutes)
$\ \square$ Brief reflection: What worked today? $\ \square$ What do I need to adjust tomorrow? $\ \square$ Celebrate one win

Progress Tracking

Week 1: What I tried:			
What worked:			
What I'll adjust:			
Week 2: What I tried:			
What worked:			
What I'll adjust:			

Resources & Support

Need help?

Contact us: team@thrivingworkplaces.ca

Website: https://thrivingworkplaces.ca

LinkedIn: https://www.linkedin.com/in/brandyzimmerman